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 11 **IN THE PUBLIC UTILITIES COMMISSION**  
 12 **FOR THE**  
 13 **COMMONWEALTH OF THE NORTHERN MARIANA ISLANDS**

15 **Petition of the** )  
 16 **Commonwealth Utilities Corporation** )  
 17 **For rate relief in its Power Business** )

18 **RATE CASE No. 13-01**

19 )  
 20 ) **CUC's Testimony of:**  
 21 ) **Robert E. Young**  
 22 ) **Economists.com**  
 23 ) **931 SW King Avenue**  
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28 )  
 29 )  
 30 ) **Subject: Supplemental Testimony in**  
 31 ) **support of request to change the name**  
 32 ) **of the LEAC to Fuel Adjustment Clause**  
 33 ) **and to change the duration of the Fuel**  
 34 ) **Adjustment Clause from six months to**  
 35 ) **one month.**

36 )  
 37 )  
 38 ) **Transmittal Date: May 15, 2014**  
 39 )  
 40 )

41  
 42 **Prefiled Testimony of**  
 43 **Economists.com LLC**  
 44 **Robert E. Young, Managing Director**  
 45

## Section I – Introduction and Summary of Rate Proposal

1  
2  
3 Q. What is the purpose of this prefiled testimony?

4 The purpose is to provide my analysis of and recommendations for the change the name  
5 Levelized Energy Adjustment Clause (LEAC) to Fuel Adjustment Charge (FAC) and to  
6 change the duration of the FAC from six months to one month.

7  
8 This testimony is presented by Robert E. Young, Managing Director of Economists.com.  
9 Therefore the use of "I", "my", refers to both of Economists.com and Robert E. Young, and  
10 not to CUC, unless stated otherwise specifically. My professional resume has already been  
11 submitted to the CPUC in this Docket.

12  
13 Q. Please explain why you propose to change the name of the LEAC to Fuel Adjustment  
14 Charge?

15 A. Many of our customers do not understand the term LEAC and think that it is a charge  
16 unrelated to the provision of electricity. It is one of the most common questions CUC  
17 customer service gets when talking with customers about CUC electric rates and charges.  
18 LEAC questions from customers to CUC staff run the gamut from puzzlement to comical  
19 ("What is this leak (sic) charge on my bill, I do not have any electric leaks!) Questions about  
20 the meaning of the LEAC also come up regularly at CPUC hearings. Simply put, changing  
21 the name of LEAC to Fuel Adjustment Clause will increase the transparency of CUC's  
22 electric rates. I use 'transparency' to mean easy to perceive or detect. Of the ten island  
23 utilities surveyed for this testimony, all but two used the word fuel in the clause name.  
24 Hawaiian Electric Company's (HECO) fuel clause is called the Energy Cost Adjustment  
25 Clause because a component of the cost of supplying electricity is purchased from other  
26 entities. Unelco GDF Suez on Vanuatu change their entire rate structure monthly, so it does  
27 not have a separate fuel clause. Simply stated, renaming the LEAC to Fuel Adjustment  
28 Clause more accurately describes the nature of the rate and makes it easier to understand  
29 for CUC's customers.

1 Q. Please explain why you propose to change duration of the Fuel Adjustment Clause  
2 from six-months to monthly.

3 A. First and foremost is that changing the Fuel Adjustment Clause from its current six-month  
4 duration to monthly will result in a decrease in the FAC of about 5% or 1.3 cents per kWh at  
5 current fuel prices, because of the elimination of the volatility element in the FAC formula.  
6

7 Second, it will increase the transparency of CUC's rates because its customers will be able  
8 to track changes in the price of gasoline with changes in the cost of electricity. The rigidity of  
9 the LEAC during falling oil prices caused considerable controversy a couple of years ago  
10 when fuel prices fell sharply and CUC was not able to change the LEAC to reflect lower fuel  
11 prices. (Part of the reason for the inability to change the LEAC was because the CPUC did  
12 not have a quorum. In addition, the CPUC subsequently added a clause that allows CUC to  
13 change the LEAC if the CPUC is not functioning and CUC fuel costs change be more than  
14 5%. However, if at some point in the future, CUC fuel costs drop significantly shortly after a  
15 LEAC rate is established, CUC will be unable to revise the LEAC unless it makes an  
16 emergency filing with the CPUC. )  
17

18 Third, the LEAC is inherently unsuitable for a utility such as CUC where fuel costs represent  
19 two-thirds of its operating costs, consistently loses money on an operating basis, has  
20 minimal cash reserves, accounts receivable is almost \$29 million as of September 30, 2013  
21 and represents about of 29% of annual revenue and is unable to borrow funds at reasonable  
22 rates. Volatility in fuel prices creates the risk of disruptive emergency LEAC filings with the  
23 CPUC when fuel prices increase rapidly as they did in late 2010, causing CUC to seek a  
24 change in the LEAC three months after the prior LEAC had been approved. The  
25 combination of volatile fuel prices and a very weak financial position places unacceptable  
26 risks on CUC and its customers.  
27

28 Fourth, the volatility adjustment in the LEAC, which was about 5% in prior CPUC LEAC  
29 orders, is far below the level it should be. Based on current measures of volatility in  
30 petroleum markets such as the Oil Volatility Index or OVX and the confidence interval of the

1 US Energy Information Agency (EIA) monthly oil price forecast, the volatility element should  
2 be about 12%.

3  
4 Finally, a survey of other Pacific Island and Caribbean electric utilities shows the monthly  
5 fuels adjustment clauses are by far the most common method used by utilities and their  
6 regulatory bodies or boards to manage volatility in the price of fuel to generate electricity.

7  
8 **Q. Please explain why changing the duration of the LEAC or Fuel Adjustment Clause**  
9 **from six months to one month will lower electric rates by about 5% for all CUC**  
10 **Customers.**

11 **A.** The price CUC pays for fuel is based on the average Mean of Platt's Singapore (MOPS)  
12 price for the prior month plus transportation handling costs, taxes, and other costs invoiced  
13 by the fuel supplier. Each month, the CUC receives notice that the price of fuel will change,  
14 up or down based on the prior months MOPS. Because the LEAC is fixed for six-months  
15 and CUC has minimal financial reserves and cannot borrow funds or hedge the fuel price  
16 risk, the LEAC includes a volatility element of about 5%, or about 1.3 cents per kWh, which  
17 increases the LEAC to provide extra cash to CUC to cover unexpected increases in the price  
18 of fuel. (Also part of the LEAC is a true-up or reconciliation element to reflect any over or  
19 under collection from the prior six months.)

20  
21 If CUC is able to change calculation which refunds any over collection is increased by about  
22 5% to provide a cushion in the event of an increase the price of fuel. Because of the time it  
23 takes to analyze and file the FAC, there would be a one-month lag in the FAC calculation.  
24 For example, the FAC for June would be based on the MOPS price from the prior April.  
25 Thus changes in the cost of fuel are flowed through to CUC customers much more frequently  
26 eliminating the need for a volatility adjustment. In addition, the true up or reconciliation for  
27 over/under collections from the prior month would occur each month as part of the FAC  
28 calculation, which would simplify greatly the current LEAC reconciliation process.

29  
30 **Q. How will changing the Fuel Adjustment Clause duration from six-months to one**  
31 **month increase the transparency of CUC rates?**

1           A.    Because CUC generates electricity with diesel, its customers understand that when the price  
2                   of gasoline increases or decreases significantly, the price of electricity will also change.  In  
3                   addition, because much of the food and goods not made in the CNMI must be transported via  
4                   ships, the retail price also changes with the cost of fuel.  With a six-month LEAC, that direct  
5                   relationship between changes in the price of fuel and the price of electricity is somewhat  
6                   distorted because of the lag of prices.  This is particularly apparent when the price of fuel  
7                   drops significantly and CUC must wait until the next LEAC filing to reflect the lower fuel  
8                   prices into electric rates.  Conversely, CUC customers are protected from price increases by  
9                   the LEAC, which leads to emergency filings and customer complaints because of the new  
10                  LEAC will include not only the higher fuel prices, but also the accrued under collection.

11

12           **Q.    Why do you believe a six-month LEAC is unsuitable for a seriously financially**  
13                   **challenged utility like CUC and its customers?**

14           A.    Higher risk and higher rates.  CUC's dire financial situation is well established.  With almost  
15                   \$29 million in accounts receivable, CUC is chronically cash strapped and can only purchase  
16                   fuel when it has enough cash in the bank, so it makes frequent fuel purchases between 12  
17                   and 14 times per month.  Even with a 5% volatility element, a sudden rise in fuel prices  
18                   shortly after a LEAC is set would result in an emergency LEAC filing such as happened in  
19                   December of 2010.  In that situation, the price of fuel jumped by over 15% in 3 months,  
20                   dwarfing the 5% volatility element and further weakened CUC's financial situation.  For a  
21                   utility with a strong balance sheet that can borrow money at reasonable rates such as Guam  
22                   Power Authority and Water and Power Authority of the Virgin Islands, they can afford to  
23                   absorb rapid increases in fuel prices for a short period, or can hedge the fuel price risk  
24                   through the purchase of financial instrument for a portion of the fuel needs.  CUC cannot  
25                   afford to take the risk of higher oil prices.

26

27                   CUC customers should not be forced to pay higher electric rates for the LEAC, the volatility  
28                   element results in an unnecessary 1.3 cents per kWh increase in electric rates simply to  
29                   have a stable six-month fuel charge.

30

31

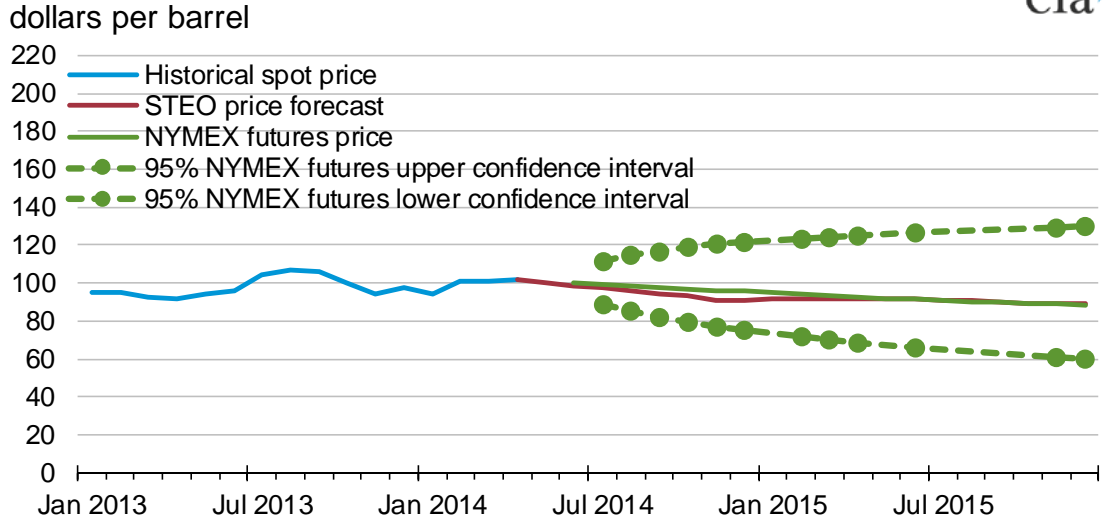
1 Q. You stated earlier that the LEAC Volatility Element of 5% does not reflect accurately  
2 the oil price risk faced by CUC and its customers and that the Volatility Element  
3 should be substantially higher for a six month LEAC. Please discuss the support for  
4 that statement.

5 A. Financial markets have a measure of volatility called the volatility index or VIX, which  
6 measures the markets perception of the expected volatility in the Standard and Poor's 500  
7 stock index. The Chicago Board Options Exchange developed the VIX in in 1993 and used  
8 the same methodology to measure the markets perceptions of volatility for other number of  
9 other stock indices, commodities, interest rates and stocks. Currently the CBOE lists about  
10 25 VIX-like products that trade like shares of stock. The oil volatility index or OVX is one  
11 such index and was developed by the CBOE in 2007. The OVX is an annualized valued that  
12 represents the expected volatility in the price of crude oil, which we can use as a proxy for  
13 the MOPS because of the close correlation between diesel fuel and crude oil. Currently the  
14 OVX is about 16.7, which implies that the market thinks that crude oil prices will vary by  
15 4.8% over the next 30 days. Note that the current market expectation for the 30 day volatility  
16 is very close to the Volatility Element in the LEAC for six months. The six month volatility  
17 using the OVX methodology is about 11.8%. Note that the OVX declined significantly since  
18 the last CPUC LEAC calculation in January of 2012 when it was about 38, or about twice the  
19 current level.

20  
21 The EIA uses a similar process to calculate the 95% confidence intervals around its monthly  
22 crude oil price forecast. The chart below, labeled Exhibit ECON-1 shows the EIA April 2014  
23 Crude Oil forecast from its Short Term Energy Outlook Report.

24 Exhibit ECON - 1

### West Texas Intermediate (WTI) Crude Oil Price



Note: Confidence interval derived from options market information for the 5 trading days ending May. 1, 2014. Intervals not calculated for months with sparse trading in near-the-money options contracts.

Source: Short-Term Energy Outlook, May 2014.

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Note that the bandwidth around the point estimate increases as you go farther out in time. The OVX and EIA chart show convincingly that if the CPUC decides to continue with a LEAC month LEAC, it will need to increase significantly the Volatility Element.

**Q. Please discuss your survey of Pacific and Caribbean island electric utility fuel adjustment clauses?**

**A.** I performed a web search for Pacific and Caribbean island electric utilities that used diesel as a primary fuel source that also had some sort of fuel adjustment mechanism. I excluded Guam and Virgin Islands because they operate under the same LEAC protocol as CUC. Exhibit ECON-2 shows the 10 utilities and their fuel clauses.

Exhibit ECON - 2

COMMONWEALTH UTILITIES CORPORATION			
The CNMI's Not for Profit Utility			
Summary of Island Fuel Adjustment Clauses			
Utility	Regulation	Name of Clause	Period
American Samoa Power Authority	Board	Fuel Adjustment	Monthly
Barbados Light & Power	Fair Trading Commission	Fuel Clause Adjustment	Monthly
Caribbean Utilities Company	Economic Regulatory Authority	Fuel Cost	Monthly
Chuuk Public Utilities Corporation	Board	Automatic Fuel Price Adjustment	Monthly
EPC Samoa	Office of the Regulator	Fuel Surcharge	Monthly
HECO	Hawaii PUC	Energy Cost Adjustment	Monthly
Kauai Electric Coop	Hawaii PUC	Energy Rate Adjustment Clause	Monthly
Kosrae Utilities Authority	Board	Fuel Adjustment Clause	Monthly
Palau Public Utility Corporation	Board	Fuel Adjustment	Monthly
Unelco GDF Suez (Vanuatu)	Utility Regulatory Authority	Base Tariff	Monthly

1  
2 The survey contains a mix of regulated investor-owned for profit utilities such as Hawaiian  
3 Electric and Caribbean Utilities Company and government-owned not for profit utilities such  
4 as Palau Public Utilities Corporation and American Samoa Power Authority. Note that all  
5 fuel clauses are monthly.

6  
7 **R. In closing, we have a couple of housekeeping questions. Did you prepare this**  
8 **testimony and exhibits, or were they prepared under your supervision and control?**

9 **B. Yes.**

10  
11 **Q. Are the statements in your testimony true and correct to the best of your knowledge,**  
12 **information and belief?**

13 **A. Yes.**

14  
15 **Q. If you were testifying live, under oath, today, would you say what appears in this, your**  
16 **prefiled testimony filing?**

17 **A. Yes.**

18  
19 **Q. Does this conclude your prefiled testimony?**

20 **A. Yes it does. However, I reserve the right to make any necessary adjustments during the**  
21 **course of these proceedings.**



DECLARATION

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